





District Health Assessment for Multiple District B through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
B 1	T(24)	52	0	52	0%	0	0	0	1016	0	1016	72	27	45	4.63%	1,019	20	56%	0	0	77%	48%	2%	8%	12	5	
B 2		67	3	70	100%	1	0	1	1294	32	1326	111	70	41	3.19%	1,187	19	59%	0	0	91%	57%	1%	19%	12	9	
B 3		72	0	72	0%	2	0	2	1883	0	1883	123	42	81	4.50%	1,890	26	35%	0	0	71%	58%	0%	13%	18	7	
B 4		67	0	67	0%	3	0	3	1765	0	1765	107	41	66	3.88%	1,350	26	33%	0	0	93%	60%	0%	3%	13	5	
B 5	T(24)	45	2	47	100%	2	0	2	838	30	868	105	43	62	7.69%	858	19	57%	0	0	96%	51%	4%	26%	7	0	
B 6	T(24)	47	1	48	100%	2	0	2	879	11	890	147	35	112	14.40%	815	19	67%	0	0	92%	40%	2%	4%	15	9	
B 7	T(24)	54	0	54	0%	2	1	1	1122	0	1122	80	51	29	2.65%	1,116	21	46%	2	11	76%	65%	4%	2%	14	6	2nd VDG
B 8	T(24)	34	0	34	0%	0	0	0	728	0	728	39	11	28	4.00%	668	21	47%	0	0	79%	62%	0%	0%	12	7	
B 9	T(24)	28	1	29	100%	1	0	1	602	12	614	89	11	78	14.55%	554	22	45%	0	0	100%	55%	3%	14%	8	7	
		466	7	473	100%	13	1	12	10127	85	10212	873	331	542	5.60%	9,457	22	49%	2	11	85%	55%	2%	10%	111	55	



District Health Assessment for Multiple District D through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
D 1	T(24)	95	2	97	100%	1	0	1	2738	37	2775	157	74	83	3.08%	2,634	29	9%	0	0	99%	33%	0%	9%	20	6	
D 2		24	1	25	100%	0	1	-1	808	12	820	38	52	-14	-1.68%	819	34	32%	30	17	76%	28%	4%	36%	6	3	
D 3		53	3	56	100%	2	0	2	1851	47	1898	114	45	69	3.77%	1,693	35	23%	0	0	77%	41%	9%	11%	12	4	
D 4	T(24)	72	1	73	100%	0	0	0	1916	7	1923	71	64	7	0.37%	1,855	27	33%	0	0	96%	52%	0%	1%	16	9	
D 5		18	0	18	0%	1	0	1	475	0	475	65	19	46	10.72%	449	26	17%	0	0	100%	17%	0%	11%	4	4	
D 6		79	7	86	100%	2	0	2	2329	158	2487	176	85	91	3.80%	2,359	29	24%	0	0	90%	51%	2%	42%	12	6	
		341	14	355	100%	6	1	5	10117	261	10378	621	339	282	2.79%	9,809	30	22%	30	17	91%	41%	2%	18%	70	32	




District Health Assessment for Multiple District E through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
E 1		88	0	88	0%	1	0	1	2809	0	2809	109	122	-13	-0.46%	2,786	32	6%	0	0	59%	64%	24%	0%	12	6	
E 2		118	0	118	0%	5	0	5	2471	0	2471	226	172	54	2.23%	2,325	21	42%	0	0	40%	75%	25%	0%	17	5	
E 3		60	0	60	0%	2	9	-7	1456	0	1456	103	31	72	5.20%	1,722	24	27%	11	9	35%	68%	37%	0%	6	0	
E 4		125	0	125	0%	5	0	5	4022	0	4022	179	35	144	3.71%	3,720	32	5%	0	0	78%	73%	13%	0%	21	6	
		391	0	391	0%	13	9	4	10758	0	10758	617	360	257	2.45%	10,553	28	19%	11	9	56%	71%	23%	0%	56	17	



District Health Assessment for Multiple District F through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
F 1	T(24)	63	4	67	100%	0	0	0	944	38	982	33	40	-7	-0.71%	1,024	15	78%	0	0	84%	69%	6%	7%	13	7	
F 2	T(24)	52	0	52	0%	3	0	3	1154	0	1154	73	40	33	2.94%	1,063	22	42%	0	0	98%	71%	4%	13%	14	0	
F 3	T(24)	36	2	38	100%	0	1	-1	507	13	520	21	30	-9	-1.70%	542	14	87%	57	10	63%	76%	5%	18%	6	0	
F 4	T(24)	50	1	51	100%	1	0	1	987	9	996	42	37	5	0.50%	901	20	43%	0	0	84%	65%	0%	8%	10	4	
		201	7	208	100%	4	1	3	3592	60	3652	169	147	22	0.61%	3,530	18	62%	57	10	84%	70%	4%	11%	43	11	



District Health Assessment for Multiple District G through November 2025

Status/ District Name of Months in Status *		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
G 1		56	5	61	100%	0	1	-1	1346	87	1433	125	94	31	2.21%	1,462	24	48%	2	10	92%	54%	3%	18%	18	9	
G 2	T(19)	51	3	54	100%	0	0	0	1191	45	1236	35	60	-25	-1.98%	1,173	23	50%	0	0	70%	56%	0%	39%	14	7	
		107	8	115	100%	0	1	-1	2537	132	2669	160	154	6	0.23%	2,635	25	49%	2	10	82%	55%	2%	28%	32	16	




District Health Assessment for Multiple District H through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
H 1		131	3	134	100%	3	0	3	2772	33	2805	255	102	153	5.77%	2,715	21	56%	0	0	90%	48%	0%	20%	33	10	
H 2		65	7	72	100%	4	1	3	1627	95	1722	238	94	144	9.13%	1,552	25	29%	7	11	79%	38%	3%	21%	16	6	
H 3		88	8	96	100%	1	1	0	1690	94	1784	123	53	70	4.08%	1,805	19	58%	3	3	58%	53%	7%	28%	19	6	
H 4		69	8	77	100%	0	1	-1	1621	116	1737	81	58	23	1.34%	1,781	23	40%	1	10	83%	47%	5%	34%	15	7	
		353	26	379	100%	8	3	5	7710	338	8048	697	307	390	5.09%	7,853	23	48%	3	24	78%	47%	3%	25%	83	29	




District Health Assessment for Multiple District J through November 2025

 District Name		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded
J 1	T(24)	52	0	52	0%	0	0	0	1074	0	1074	79	25	54	5.29%	1,076	21	54%	0	0	90%	42%	0%	19%	9	0	
J 2	T(24)	30	0	30	0%	0	1	-1	705	0	705	18	37	-19	-2.62%	714	24	47%	4	19	60%	73%	7%	7%	7	0	GMT
J 3	T(24)	54	0	54	0%	0	0	0	1073	0	1073	61	30	31	2.98%	1,002	20	56%	0	0	80%	48%	2%	15%	9	4	
		136	0	136	0%	0	1	-1	2852	0	2852	158	92	66	2.37%	2,792	21	53%	4	19	79%	51%	2%	15%	25	4	




District Health Assessment for Multiple District LA through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LA 1	T(24)	23	1	24	100%	0	1	-1	542	0	542	13	80	-67	-11.00%	498	24	46%	57	13	100%	50%	0%	4%	5	0	
LA 2	T(24)	31	2	33	100%	0	1	-1	1015	48	1063	30	57	-27	-2.48%	1,111	33	27%	11	0	73%	39%	9%	12%	10	0	
LA 3	T(24)	49	2	51	100%	0	0	0	986	23	1009	61	32	29	2.96%	1,043	20	53%	0	0	90%	51%	8%	22%	12	4	
LA 4	T(24)	32	2	34	100%	0	0	0	822	23	845	22	27	-5	-0.59%	857	26	47%	0	0	97%	56%	3%	32%	10	4	
LA 5		46	4	50	100%	1	0	1	1569	49	1618	70	86	-16	-0.98%	1,585	34	34%	0	0	88%	46%	2%	20%	11	4	
LA 6	T(2)	48	7	55	100%	0	0	0	1222	124	1346	42	89	-47	-3.37%	1,255	25	40%	0	0	76%	53%	4%	31%	15	10	
		229	18	247	100%	1	2	-1	6156	267	6423	238	371	-133	-2.03%	6,349	28	41%	34	13	86%	49%	4%	22%	63	22	






District Health Assessment for Multiple District LB through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LB 1	T(24)	46	5	51	100%	1	0	1	1053	52	1105	63	76	-13	-1.16%	1,153	23	47%	0	0	96%	53%	4%	14%	9	5	
LB 2	T(24)	42	0	42	0%	0	0	0	1129	0	1129	41	53	-12	-1.05%	1,151	27	40%	0	0	69%	52%	2%	12%	11	4	
LB 3		54	1	55	100%	0	0	0	1418	14	1432	67	58	9	0.63%	1,414	26	40%	0	0	56%	55%	9%	13%	13	0	
LB 4		61	1	62	100%	0	0	0	1552	17	1569	91	138	-47	-2.91%	1,456	25	44%	0	0	89%	26%	5%	2%	9	0	
		203	7	210	100%	1	0	1	5152	83	5235	262	325	-63	-1.19%	5,174	26	43%	0	0	78%	45%	5%	10%	42	9	




District Health Assessment for Multiple District LC through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
DISTRICT LC 1 (24)		37	4	41	100%	0	1	-1	638	20	658	24	22	2	0.30%	702	17	73%	9	0	46%	71%	20%	20%	10	0	
LC 2	T(24)	50	3	53	100%	0	1	-1	1093	31	1124	83	82	1	0.09%	1,098	22	49%	46	0	68%	36%	8%	13%	7	0	
LC 3		57	1	58	100%	0	2	-2	1372	10	1382	93	57	36	2.67%	1,417	24	45%	35	8	100%	29%	0%	5%	13	0	
LC 4	T(24)	43	2	45	100%	0	0	0	1152	26	1178	67	67	0	0.00%	1,208	27	31%	0	0	62%	44%	0%	7%	11	4	
LC 5	T(24)	51	4	55	100%	1	0	1	1131	41	1172	84	35	49	4.36%	1,044	22	49%	0	0	58%	55%	11%	18%	12	10	
LC 6		57	3	60	100%	0	0	0	1308	35	1343	69	54	15	1.13%	1,357	23	55%	0	0	75%	52%	8%	12%	11	0	
LC 8		61	4	65	100%	0	0	0	2083	53	2136	131	109	22	1.04%	1,959	34	25%	0	0	94%	35%	0%	25%	11	0	
LC 11	T(24)	38	4	42	100%	1	0	1	1132	46	1178	83	60	23	1.99%	1,151	30	45%	0	0	76%	36%	2%	24%	10	6	
LC 12	T(24)	53	0	53	0%	0	2	-2	1041	0	1041	60	48	12	1.17%	1,037	20	57%	33	0	94%	43%	0%	4%	13	3	
		447	25	472	100%	2	6	-4	10950	262	11212	694	534	160	1.45%	10,973	25	47%	32	8	76%	44%	5%	14%	98	23	



District Health Assessment for Multiple District LD through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LD 1		49	1	50	100%	0	1	-1	1424	16	1440	30	71	-41	-2.77%	1,493	29	38%	49	15	64%	62%	2%	4%	8	0	
LD 2		47	0	47	0%	2	0	2	1498	0	1498	201	67	134	9.82%	1,294	32	19%	0	0	89%	28%	0%	17%	10	5	
LD 3	T(24)	41	0	41	0%	0	0	0	1113	0	1113	71	63	8	0.72%	1,077	27	29%	0	0	100%	29%	0%	2%	11	0	
LD 4		59	1	60	100%	1	0	1	2366	20	2386	165	80	85	3.69%	2,282	40	13%	0	0	82%	35%	0%	33%	8	4	
LD 5		50	1	51	100%	2	0	2	1386	25	1411	174	136	38	2.77%	1,278	28	29%	0	0	90%	39%	0%	16%	16	0	
LD 6	T(23)	42	0	42	0%	0	0	0	1104	0	1104	44	94	-50	-4.33%	1,162	26	43%	0	0	86%	33%	2%	5%	11	5	
LD 7		80	0	80	0%	1	0	1	2726	0	2726	121	87	34	1.26%	2,399	34	11%	0	0	74%	45%	5%	18%	16	8	
LD 8		86	1	87	100%	1	0	1	3173	13	3186	141	182	-41	-1.27%	3,059	37	18%	0	0	86%	40%	1%	7%	12	4	
LD 9	T(24)	42	2	44	100%	1	0	1	1213	13	1226	155	79	76	6.61%	1,177	29	23%	0	0	86%	30%	2%	11%	0	0	
		496	6	502	100%	8	1	7	16003	87	16090	1102	859	243	1.53%	15,221	32	23%	49	15	83%	39%	2%	13%	92	26	




District Health Assessment for Multiple District M through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
M 1		74	1	75	100%	1	0	1	1769	9	1778	179	70	109	6.53%	1,629	24	47%	0	0	79%	53%	0%	51%	22	11	
M 2		47	0	47	0%	0	1	-1	1525	0	1525	44	80	-36	-2.31%	1,372	32	30%	69	0	77%	38%	2%	9%	11	4	
		121	1	122	100%	1	1	0	3294	9	3303	223	150	73	2.26%	3,001	27	40%	69	0	78%	48%	1%	34%	33	15	




District Health Assessment for Multiple District O through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
O 1	T(24)	38	0	38	0%	0	0	0	756	0	756	47	44	3	0.40%	682	20	61%	0	0	79%	55%	3%	0%	7	0	
O 2		65	0	65	0%	1	0	1	1592	0	1592	87	84	3	0.19%	1,479	24	35%	0	0	89%	38%	0%	0%	14	5	
O 3	T(24)	41	0	41	0%	0	0	0	632	0	632	29	69	-40	-5.95%	656	15	78%	0	0	93%	54%	0%	0%	8	1	
O 4	T(24)	47	0	47	0%	1	0	1	632	0	632	58	53	5	0.80%	613	13	72%	0	0	87%	49%	6%	0%	11	4	
O 5	T(24)	50	0	50	0%	0	0	0	931	0	931	43	76	-33	-3.42%	817	19	58%	0	0	90%	42%	4%	0%	12	0	
		241	0	241	0%	2	0	2	4543	0	4543	264	326	-62	-1.35%	4,247	19	59%	0	0	88%	46%	2%	0%	52	10	



District Health Assessment for Multiple District R through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
R 1		53	15	68	100%	2	0	2	1411	292	1703	58	58	0	0.00%	1,665	27	37%	0	0	49%	68%	0%	51%	15	8	
R 2		55	4	59	100%	0	0	0	1676	53	1729	123	119	4	0.23%	1,703	30	27%	0	0	63%	64%	8%	59%	15	5	
R 3		67	1	68	100%	2	0	2	1495	20	1515	103	74	29	1.95%	1,438	22	41%	0	0	37%	62%	4%	51%	13	5	
		175	20	195	100%	4	0	4	4582	365	4947	284	251	33	0.67%	4,806	28	35%	0	0	49%	65%	4%	54%	43	18	




District Health Assessment for Multiple District S through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
S 1	T(24)	21	0	21	0%	1	0	1	352	0	352	48	12	36	11.39%	309	17	57%	0	0	38%	62%	14%	19%	0	0	
S 2		72	0	72	0%	1	0	1	1303	0	1303	168	52	116	9.77%	1,362	18	65%	0	0	46%	51%	14%	46%	12	3	
		93	0	93	0%	2	0	2	1655	0	1655	216	64	152	10.11%	1,671	18	63%	0	0	44%	54%	14%	40%	12	3	




District Health Assessment for Multiple District T through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
T 1	T(24)	27	2	29	100%	0	1	-1	458	46	504	22	34	-12	-2.33%	486	17	55%	6	2	97%	45%	0%	24%	6	0	
T 2	T(24)	38	1	39	100%	0	0	0	513	24	537	9	30	-21	-3.76%	499	14	77%	0	0	95%	51%	3%	10%	7	0	
T 3	T(24)	39	1	40	100%	0	0	0	757	12	769	25	10	15	1.99%	780	19	58%	0	0	100%	75%	0%	5%	8	5	
T 4		59	4	63	100%	1	0	1	1312	51	1363	63	42	21	1.56%	1,344	22	48%	0	0	95%	44%	2%	24%	9	0	
		163	8	171	100%	1	1	0	3040	133	3173	119	116	3	0.09%	3,109	19	58%	6	2	96%	53%	1%	16%	30	5	






District Health Assessment for District 63 through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
63	P	38	1	39	100%	0	0	0	813	11	824	32	34	-2	-0.24%	767	21	46%	0	0	72%	38%	5%	3%	4	1	
		38	1	39	100%	0	0	0	813	11	824	32	34	-2	-0.24%	767	22	46%	0	0	72%	38%	5%	3%	4	1	



District Health Assessment for District P through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
P	P	6	6	12	0%	0	0	0	118	139	257	1	0	1	0.39%	256	20	33%	0	0	0%	83%	50%	50%	0	0	GMT
		6	6	12	0%	0	0	0	118	139	257	1	0	1	0.39%	256	43	33%	0	0	0%	83%	50%	50%	0	0	



District Health Assessment for Ident 5887 - BELIZE C.A. - UND through November 2025

Status/ District Name of Months in Status *		Clubs						Membership						Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5887 - BELIZE C.A.		9	0	9	0%	1	0	1	347	0	347	57	16	41	13.40%	281	39	11%	0	0	89%	22%	0%	11%	0	0	
		9	0	9	0%	1	0	1	347	0	347	57	16	41	13.40%	281	39	11%	0	0	89%	22%	0%	11%	0	0	

\* - District Status: P - Provisional, T - Transitional.  
\*\* - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.